Heroes of the Air Force Reserve,

We are living in extraordinary times. National and local COVID-19 pandemic responses have caused us to change how we live, work, and learn. This rapidly changing environment requires us to be flexible and agile. The Air Force Reserve has been called to support our fellow Americans in unprecedented ways, in the fight against this outbreak. We are now at a pivot point. Our COVID-19 response priorities have shifted, as we join with civilian healthcare professionals, first responders and others to support the Nation's response to this pandemic. Air Force Reserve COVID-19 response priorities are:

- 1. Take care of Americans, Airmen, and families
- 2. Continue mission essential operations and stand ready to execute our wartime tasks
- 3. Preserve decision space for commanders
- 4. Preserve the force
- 5. And ensure robust information flow up and down the chain

Volunteerism is alive and well, as many Citizen Airmen across the spectrum of Air Force specialties have already stepped forward to join our civilian teammates to take care of Americans. You are making a difference right now. Aeromedical crews have volunteered in the initial surge of forces to transport ailing citizens, while our airlift is transporting critical supplies. Emergency Preparedness Liaison Officers are integrating and advising civil authorities, as our host bases housed repatriated American citizens and evacuees during quarantine. During all of this, our Reserve healthcare professionals are preparing to forward deploy to COVID hotspots across the country.

We all have the responsibility to stay healthy and help stop the spread of this serious virus. Maintain proper hygiene standards, minimize your exposure, stay well-informed, and although we are required to practice social distancing, let's commit to staying socially connected with each other. We encourage you to continue reaching out to your teammates. We need each and every one of you.

We stand ready to answer our Nation's call. The Command Chief and I are proud to serve alongside you.

Thank you for all that you do...you are making a difference.

TIMOTHY C. WHITE JR. Chief Master Sergeant, USAF Command Chief RICHARD W. SCOBEE Lieutenant General, USAF Commander